UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): January 12, 2021

	CRA INTERNATIONA	L, INC.	
	(Exact name of registrant as specified	in its charter)	
Massachusetts	000-24049	04-2372210	
(State or other jurisdiction	(Commission	(IRS employer	
of incorporation)	file number)	identification no.)	
200 Clarendon Street, Boston, Massachusetts		02116	
(Address of principal executive offices)		(Zip code)	
Registrant's telephone number, including area			
code:	(617) 425-3000		
(Form	ner Name or Former Address, if Chang	ed Since Last Report)	
Check the appropriate box below if the Form 8-K following provisions:	iling is intended to simultaneously sati	sfy the filing obligation of the registrant under any of the	
☐ Written communications pursuant to Rule 425 u	nder the Securities Act (17 CFR 230.4)	25)	
\square Soliciting material pursuant to Rule 14a-12 under	er the Exchange Act (17 CFR 240.14a-	12)	
$\hfill\square$ Pre-commencement communications pursuant to	o Rule 14d-2(b) under the Exchange A	ct (17 CFR 240.14d-2(b))	
\square Pre-commencement communications pursuant to	o Rule 13e-4(c) under the Exchange A	et (17 CFR 240.13e-4(c))	
S	ecurities registered pursuant to Section	12(b) of the Act:	
Title of Each Class Common Stock, no par value	Trading Symbol CRAI	Name of Each Exchange on Which Registered Nasdaq Global Select Market	
Indicate by check mark whether the registrant is an chapter) or Rule 12b-2 of the Securities Exchange		in Rule 405 of the Securities Act of 1933 (§230.405 of this r).	
Emerging growth company \square			
If an emerging growth company, indicate by check or revised financial accounting standards provided		b use the extended transition period for complying with any new nge Act. \Box	

Item 1.01 Entry into a Material Definitive Agreement.

On January 12, 2021, CRA International, Inc. (the "Company") and its subsidiaries CRA International (UK) Limited (the "UK Borrower"), CRA International Limited (the "Canadian Borrower"), and CRA International (Netherlands) B.V. (the "Dutch Borrower" and, together with the Canadian Borrower and the UK Borrower, the "Designated Borrowers"; the Designated Borrowers, together with the Company, the "Borrowers"), entered into an incremental amendment (the "Incremental Amendment") to the Amended and Restated Credit Agreement, dated as of October 24, 2017 (as amended, restated, waived, or otherwise modified prior to the Incremental Amendment, the "Credit Agreement"), among the Borrowers, Citizens Bank, N.A., as a lender and a letter of credit issuing bank and as administrative agent, Bank of America, N.A., as a lender and a letter of credit issuing bank, and Santander Bank, N.A., as a lender.

Pursuant to the Incremental Amendment, the aggregate principal amount of the revolving credit facility commitments extended to the Borrowers under the Credit Agreement was increased from \$125 million to \$175 million (subject to the existing sublimits under the Credit Agreement with respect to the maximum amount of the revolving credit loans to be made to the Designated Borrowers and certain other matters).

The Company may use the proceeds of the revolving credit loans to provide working capital and for other general corporate purposes, subject to compliance with the terms of the Credit Agreement. The Company may repay any borrowings under the revolving credit facility at any time (without any premium or penalty), but must repay all borrowings thereunder in no event later than October 24, 2022.

The foregoing description of the Incremental Amendment is qualified in its entirety by reference to the full text of the Incremental Amendment, a copy of which is filed as Exhibit 10.1 to this Current Report on Form 8-K and is incorporated herein by reference.

Item 2.02 Results of Operations and Financial Condition.

In connection with the Incremental Amendment, the Company issued a press release that disclosed that the Company had no outstanding loan borrowings on its revolving credit facility as of the end of its fiscal year ended January 2, 2021. A copy of the Company's press release is hereby furnished to the Commission and incorporated herein by reference as Exhibit 99.1.

The information in the press release attached as Exhibit 99.1 is intended to be furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 2.03 Creation of a Direct Financial Obligation or an Obligation under an Off-Balance Sheet Arrangement of a Registrant.

The information set forth in Item 1.01 above is incorporated by reference into this Item 2.03.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Number	<u>Title</u>	
10.1	Incremental Amendment to Amended and Restated Credit Agreement, dated as of January 12, 2021, by and among CRA International, Inc., CRA International (UK) Limited, CRA International (Netherlands) B.V., and CRA International Limited, as the Borrowers, Citizens Bank, N.A., as Administrative Agent and a 2021 Incremental Revolving Lender, and Bank of America, N.A., as a 2021 Incremental Revolving Lender	
<u>99.1</u>	Press release of CRA International, Inc. dated January 14, 2021	
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)	
	2	

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CRA INTERNATIONAL, INC.

Dated: January 14, 2021 By: /s/ Daniel Mahoney

Daniel Mahoney

Chief Financial Officer, Executive Vice President and Treasurer

INCREMENTAL AMENDMENT TO AMENDED AND RESTATED CREDIT AGREEMENT

THIS INCREMENTAL AMENDMENT TO AMENDED AND RESTATED CREDIT AGREEMENT (this "Amendment") is entered into as of January 12, 2021 (the "Incremental Amendment Effective Date"), by and among CRA INTERNATIONAL, INC., a Massachusetts corporation ("Company"), CRA INTERNATIONAL (UK) LIMITED, a private limited company incorporated in the United Kingdom (registered number 04007726) ("UK Borrower"), CRA INTERNATIONAL LIMITED, a company organized under the laws of Ontario ("Canadian Borrower") and CRA INTERNATIONAL (NETHERLANDS) B.V., a private company with limited liability organized and existing under the laws of the Netherlands, registered with the trade register of the Chamber of Commerce under number 3426111 ("Dutch Borrower" and together with Company, UK Borrower and Canadian Borrower, each, a "Borrower" and collectively, jointly and severally, the "Borrowers"), the other Loan Parties party hereto, and CITIZENS BANK, N.A., as Administrative Agent (in such capacity, the "Administrative Agent").

WITNESSETH:

WHEREAS, the Borrower, Holdings, the Administrative Agent, the Lenders from time to time party thereto and the other parties thereto are parties to that certain Amended and Restated Credit Agreement, dated as of October 24, 2017 (as amended and in effect as of the date hereof, the "Existing Credit Agreement"; the Existing Credit Agreement, as amended hereby and as further amended from time to time, is referred to herein as the "Credit Agreement");

WHEREAS, pursuant to <u>Section 2.14</u> of the Existing Credit Agreement, the Borrowers desire to obtain Incremental Revolving Commitments in an aggregate principal amount of \$50,000,000 (the "2021 Incremental Revolving Commitments") from Citizens Bank, N.A. and Bank of America, N.A., as incremental revolving lenders (in such capacity, each a "2021 Incremental Revolving Lender") on the Incremental Amendment Effective Date (as defined below), which shall have terms identical to those of the Revolving Commitments in effect immediately prior to the effectiveness of this Agreement (the "Existing Revolving Commitments", and the Revolving Loans made from time to time pursuant to the Existing Revolving Commitments, the "Existing Revolving Loans"), except as expressly set forth herein;

WHEREAS, the 2021 Incremental Revolving Lenders are willing to make the 2021 Incremental Revolving Commitments on the terms and subject to the conditions set forth herein;

WHEREAS, the Borrowers have requested that the Administrative Agent and the Incremental Revolving Lenders amend certain provisions of the Existing Credit Agreement on the terms set forth herein; and

WHEREAS, each Loan Party on the date hereof expects to realize substantial direct and indirect benefits as a result of this Amendment becoming effective and the consummation of the transactions contemplated hereby and agrees to reaffirm its obligations pursuant to the Existing Credit Agreement, the Securities Pledge Agreement and the other Loan Documents to which it is a party.

NOW THEREFORE, in consideration of the mutual agreements herein contained and other good and valuable consideration, the sufficiency and receipt of which are hereby acknowledged, the parties hereto agree as follows:

SECTION 1. <u>Defined Terms</u>. Capitalized terms used but not defined herein (including in the recitals hereto) shall have the meanings assigned to them in the Credit Agreement.

SECTION 2. 2021 Incremental Revolving Loans.

- (a) Subject to the terms and conditions set forth herein, each 2021 Incremental Revolving Lender severally agrees to make to any Borrower, at any time and from time to time during the Availability Period, 2021 Incremental Revolving Loans denominated in Dollars or in one or more Alternate Currencies in an aggregate principal amount that will not result in (i) the Dollar Equivalent of the aggregate outstanding principal amount of such 2021 Incremental Revolving Lender's 2021 Incremental Revolving Commitment, (ii) the Aggregate Revolving Exposure in connection with all Loans made to the Designated Borrowers exceeding the Designated Borrower Sublimit, or (iv) the Aggregate Revolving Exposure in connection with all Loans denominated in Alternate Currencies exceeding the Alternate Currency Sublimit (for avoidance of doubt, with respect to (ii) through (iv), calculating the Aggregate Commitments, Aggregate Revolving Exposure and Loans to include all 2021 Incremental Revolving Loans and 2021 Incremental Revolving Commitments, as appropriate). Amounts borrowed as 2021 Incremental Revolving Loans and repaid or prepaid may be reborrowed, on the terms and subject to the conditions herein and in the Credit Agreement. 2021 Incremental Revolving Loans may be Base Rate Loans or Eurocurrency Loans, as set forth more fully herein and in the Credit Agreement. Each of the 2021 Incremental Revolving Lenders' 2021 Incremental Revolving Commitments are set forth on Annex A hereto.
- (b) Except as expressly set forth herein, the terms of the 2021 Incremental Revolving Loans and the 2021 Incremental Revolving Commitments shall be identical to the terms of the Revolving Loans and Revolving Commitments, as in effect on the date hereof. Without limiting the foregoing:
 - (i) the 2021 Incremental Revolving Loans shall be designated the "2021 Incremental Revolving Loans" (and shall be "Revolving Loans" as defined and used in the Existing Credit Agreement), the 2021 Incremental Revolving Commitments shall be designated the "2021 Incremental Revolving Commitments", and each Lender holding a 2021 Incremental Revolving Commitment shall be designated a "2021 Incremental Revolving Lender" (and shall be a "Lender" as defined and used in the Existing Credit Agreement), in each case, for all purposes of the Credit Agreement and the other Loan Documents;
 - (ii) the 2021 Incremental Revolving Loans shall rank *pari passu* in right of payment with the Obligations under the Existing Revolving Loans;
 - (iii) the 2021 Incremental Revolving Loans and the Existing Revolving Loans shall participate on a *pro rata* basis in any mandatory prepayment of the Revolving Loans under <u>Section 2.03(b)</u> of the Credit Agreement, and shall be subject to optional prepayment in accordance with <u>Section 2.03(a)</u> of the Credit Agreement; and

- (c) Upon the making of the 2021 Incremental Revolving Commitments hereunder, the 2021 Incremental Revolving Lenders shall be entitled to all the rights of, and benefits accruing to, 2021 Incremental Revolving Lenders (and to Lenders, as applicable) under the Credit Agreement and the other Loan Documents, and shall be bound by all agreements, acknowledgements and other obligations of the 2021 Incremental Revolving Lenders (and Lenders, as applicable) under the Credit Agreement and the other Loan Documents.
 - SECTION 3. Conditions. The effectiveness of this Amendment is subject to the satisfaction of the following conditions:
 - 3.1. the Administrative Agent (or its counsel) shall have received:
- (a) a duly executed and delivered counterpart of this Amendment signed by the Administrative Agent, each 2021 Incremental Revolving Lender and the Borrowers,
- (b) (i) a certificate of each Loan Party in form and substance satisfactory to the Administrative Agent, dated as of the Incremental Amendment Effective Date, with appropriate insertions and attachments, including certification of the Organizational Documents of such Loan Party and resolutions of such Loan Party approving and authorizing the execution, delivery and performance of this Amendment and the other Loan Documents to which such Loan Party is a party, and (ii) a long form (if available) good standing certificate (or the local law equivalent thereof, to the extent available) for each such Loan Party from its jurisdiction of organization,
- (c) an executed legal opinion of Foley Hoag LLP, counsel to the Borrowers, in form and substance reasonably satisfactory to the Administrative Agent;
- (d) a solvency certificate of the Company signed on its behalf by its chief financial officer, giving effect to the transactions described herein, in form and substance reasonably satisfactory to the Administrative Agent;
 - (e) [reserved];
 - (f) [reserved];
- (g) a duly executed and delivered counterpart of the fee letter dated as of the Incremental Amendment Effective Date by and among the Borrowers and the Administrative Agent;
 - (h) customary UCC lien searches with respect to the US Borrower; and
- (i) to the extent that 2021 Incremental Revolving Loans will be requested on the Incremental Amendment Effective Date, a request for credit extension in accordance with the requirements of the Credit Agreement.

- 3.2. The representations and warranties in Section 4 hereof and in the Loan Documents shall be true and correct in all material respects on and as of the Incremental Amendment Effective Date (except that any such representation or warranty that is qualified as to "materiality," "Material Adverse Effect" or similar language shall be true and correct (after giving effect to such qualification) in all respects, and except to the extent that such representations or warranties expressly relate to an earlier date, in which case such representation or warranty shall be true and correct in all material respects as of such earlier date).
- 3.3. At the time of and immediately after giving effect to the effectiveness of this Amendment and the transactions contemplated hereby, no Default or Event of Default shall have occurred or be continuing.
- 3.4. The Administrative Agent shall have received, at least two (2) Business Days prior to the Incremental Amendment Effective Date, all documents and other information about the Borrowers and their respective Subsidiaries as has been reasonably requested in writing at least five (5) calendar days prior to the Incremental Amendment Effective Date by the Administrative Agent that it reasonably determines is required by regulatory authorities under applicable "know your customer" and anti-money laundering rules and regulations, including without limitation the Patriot Act and the Beneficial Ownership Regulation.
- 3.5. The Borrowers shall have paid all fees and expenses of the Administrative Agent required to be paid in connection with the preparation, negotiation and execution of this Amendment, including the reasonable fees, disbursements and other charges of counsel to the Administrative Agent (or arrangements satisfactory to the Administrative Agent shall have been made for the payment thereof).
- SECTION 4. <u>Representations and Warranties</u>. To induce the other parties hereto to enter into this Agreement, each Loan Party that is party hereto represents and warrants to the Administrative Agent and the Lenders as follows:
- 4.1. Such Loan Party has all requisite power and authority to execute, deliver and perform this Amendment and all documents and instruments delivered in connection herewith, such Loan Party has taken all necessary organizational action to authorize the execution, delivery and performance of this Amendment and all documents and instruments delivered in connection herewith, and this Amendment has been duly executed and delivered on behalf of such Loan Party.
- 4.2. This Amendment constitutes a legal, valid and binding obligation of each such Loan Party, enforceable in accordance with its terms, subject to applicable Insolvency Laws or other similar laws affecting creditors' rights generally and subject to general principles of equity, and principles of good faith and fair dealing, regardless of whether considered in a proceeding in equity or at law.
- 4.3. Both before and after giving effect to this Amendment, each of the representations and warranties of the Loan Parties set forth in the Credit Agreement and the other Loan Documents is true and correct in all material respects on and as of the Incremental Amendment Effective (except that any such representation or warranty that is qualified as to "materiality," "Material Adverse Effect" or similar language shall be true and correct (after giving effect to such qualification) in all respects, and except to the extent that such representations or warranties expressly relate to an earlier date, in which case such representation or warranty shall be true and correct in all material respects as of such earlier date).

4.4. At the time of and immediately after giving effect to this Amendment, no Default or Event of Default exists.

SECTION 5. Reference to and Effect upon the Credit Agreement.

- 5.1. Except as specifically amended hereby, all terms, conditions, covenants, representations and warranties contained in the Credit Agreement and the other Loan Documents, all rights of the Administrative Agent, the Lenders and the other Secured Parties and all of the Obligations shall remain in full force and effect. The Borrowers confirm that the Credit Agreement and the other Loan Documents are in full force and effect and that none of the Borrowers has any right of setoff, recoupment or other offset or any defense as of the date hereof with respect to any of the Obligations, the Credit Agreement or any other Loan Document.
- 5.2. The execution, delivery and effectiveness of this Amendment shall not directly or indirectly constitute (i) a novation of any of the Obligations under the Credit Agreement or the other Loan Documents or (ii) constitute a course of dealing or, except as expressly amended hereby, other basis for altering any Obligations or any other contract or instrument (including, without limitation, the Credit Agreement and the other Loan Documents).
- 5.3. From and after the date hereof, (i) the term "Agreement" in the Credit Agreement, and all references to the Credit Agreement in any other Loan Document, shall mean the Credit Agreement as amended hereby, and (ii) the term "Loan Documents" in the Credit Agreement and the other Loan Documents shall include, without limitation, this Amendment and any agreements, instruments and other documents executed and/or delivered in connection herewith.
- SECTION 6. <u>Counterparts</u>. This Amendment may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. Delivery of an executed counterpart of a signature page of this Amendment by facsimile or in electronic (e.g., "pdf" or "tif") format shall be effective as delivery of a manually executed counterpart of this Amendment.

SECTION 7. Governing Law; Jurisdiction; Service of Process.

- 7.1. This Amendment shall be governed by, and construed in accordance with, the laws of the State of New York.
- 7.2. Each of the parties hereto irrevocably and unconditionally submits, for itself and its property, to the exclusive jurisdiction of the Courts of the State of New York sitting in New York County and of the United States District Court of the for the Southern District of New York and any appellate court from any thereof, in any action or proceeding arising out of or relating to this Amendment, or for recognition or enforcement of any judgment, and each of the parties hereto irrevocably and unconditionally agrees that all claims in respect of any such action or proceeding may be heard and determined in such New York State court or, to the fullest extent permitted by applicable law, in such Federal court. Each of the parties hereto agrees that a final judgment in any such action or proceeding shall be conclusive and may be enforced in other jurisdictions by suit on the judgment or in any other manner provided by law. Nothing in this Amendment shall affect any right that any Credit Party may otherwise have to bring any action or proceeding relating to this Credit Agreement or any other Loan Document against either Borrower or any other Loan Party or its properties in the courts of any jurisdiction.

- 7.3. Each of the parties hereto irrevocably and unconditionally waives, to the fullest extent permitted by applicable law, any objection that it may now or hereafter have to the laying of venue of any action or proceeding arising out of or relating to this Amendment in any court referred to in paragraph (b) of this Section. Each of the parties hereto hereby irrevocably waives, to the fullest extent permitted by applicable law, the defense of an inconvenient forum to the maintenance of such action or proceeding in any such court.
- 7.4. Each of the parties hereto irrevocably consents to service of process in the manner provided for notices in Section 11.02 of the Credit Agreement. Nothing in this Amendment will affect the right of any party to this Amendment to serve process in any other manner permitted by law.

SECTION 8. Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AMENDMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO HEREBY (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AMENDMENT BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

SECTION 9. <u>Headings</u>. Section headings used herein are for convenience of reference only, are not part of this Amendment and shall not affect the construction of, or be taken into consideration in interpreting, this Amendment.

SECTION 10. Reaffirmation. Each of the Loan Parties, if and to the extent it is a borrower, debtor, grantor, pledgor or guarantor under any of the Loan Documents, or has otherwise granted liens or security interests in any of its property pursuant to as security for the Obligations or has otherwise acted as accommodation party or guarantor of the Obligations pursuant thereto, as the case may be, hereby (i) ratifies and reaffirms all of its payment and performance obligations, contingent or otherwise, under each of the Loan Documents to which it is a party; (ii) ratifies and reaffirms its grant of security interests and liens and guarantee under the Loan Documents, as applicable, and confirms and agrees that such security interests, liens and guarantee hereafter secure all of the Obligations as amended hereby; and (iii) ratifies and reaffirms the validity and enforceability of each appointment of the Administrative Agent as its proxy and true and lawful attorney-in-fact under each applicable Loan Document (in each case, in accordance with the terms of such applicable Loan Document) and, as of the date hereof, reappoints the Administrative Agent as its proxy and true and lawful attorney-in-fact in accordance with the terms of and subject to any limitations contained in each applicable Loan Document, which appointment is IRREVOCABLE and coupled with an interest, for the purposes expressly set forth in the applicable Loan Documents. Each of the Loan Parties hereby consents to this Amendment and acknowledges that, except as amended by this Amendment, each of the Loan Documents remains in full force and effect and is hereby ratified and reaffirmed. Except as specifically amended hereby, the execution of this Amendment shall not operate as a waiver of any right, power or remedy of the Administrative Agent or Lenders, constitute a waiver of any provision of any of the Loan Documents or serve to effect a novation of the Obligations.

SECTION 11. Loan Document. This Amendment is a Loan Document.

SECTION 12. Electronic Signatures. This Amendment may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Delivery of an executed signature page counterpart hereof by telecopy, emailed .pdf or any other electronic means that reproduces an image of the actual executed signature page shall be effective as delivery of a manually executed counterpart hereof. The words "execution," "signed," "signature," "delivery," and words of like import in or relating to any document to be signed in connection with this Agreement and the transactions contemplated hereby shall be deemed to include electronic signatures, the electronic association of signatures and records on electronic platforms, deliveries or the keeping of records in electronic form, each of which shall be of the same legal effect, validity or enforceability as a manually executed signature, physical delivery thereof or the use of a paper-based recordkeeping system, as the case may be, to the extent and as provided for in any applicable law, including the Federal Electronic Signatures in Global and National Commerce Act, the New York State Electronic Signatures and Records Act, any other similar state laws based on the Uniform Electronic Transactions Act or the Uniform Commercial Code, each as amended, and the parties hereto hereby waive any objection to the contrary, provided that (x) nothing herein shall require the Administrative Agent or any Lender to accept electronic signature counterparts in any form or format and (y) the Administrative Agent and each Lender reserves the right to require, at any time and at its sole discretion, the delivery of manually executed counterpart signature pages to this Agreement and the parties hereto agree to promptly deliver such manually executed counterpart signature pages.

[Remainder of Page Intentionally Left Blank; Signature Pages Follow]

IN WITNESS WHEREOF, each of the undersigned has executed this Amendment as of the date set forth above.

CRA INTERNATIONAL, INC.

By: /s/ Paul A. Maleh

Name: Paul A. Maleh

Title: President and Chief Executive Officer

CRA INTERNATIONAL (UK) LIMITED

By: /s/ Paul Maleh
Name: Paul Maleh
Title: Director

CRA INTERNATIONAL LIMITED

By: /s/ Paul Maleh

Name: Paul Maleh

Title: President and Chief Executive Officer

CRA INTERNATIONAL (NETHERLANDS) B.V.

By: /s/ Paul Maleh
Name: Paul Maleh
Title: Managing Director

[SIGNATURE PAGE TO INCREMENTAL AMENDMENT]

ADMINISTRATIVE AGENT AND 2021 INCREMENTAL REVOLVING LENDER:

CITIZENS BANK, N.A., as Administrative Agent and 2021 Incremental Revolving Lender

By: /s/ William Rowe

Name: William Rowe
Title: Managing Director

2021 INCREMENTAL REVOLVING LENDERS:

BANK OF AMERICA, N.A., as 2021 Incremental Revolving Lender

By: /s/ Molly Kropp

Name: Molly Kropp Title: Senior Vice President

[SIGNATURE PAGE TO INCREMENTAL AMENDMENT]

Annex A

Commitments

2021 Incremental Revolving

Lender	Commitment
Citizens Bank, N.A.	\$ 25,000,000
Bank of America, N.A.	\$ 25,000,000
Total	\$ 50,000,000

Contacts:

Daniel Mahoney Chief Financial Officer Charles River Associates 617-425-3505 Nicholas Manganaro Sharon Merrill Associates, Inc. <u>crai@investorrelations.com</u> 617-542-5300

Charles River Associates (CRA) Increases Credit Facility by \$50 Million

Increase Reflects Company's Growth During Prior Eight Years

BOSTON, January 14, 2021— <u>Charles River Associates</u> (NASDAQ: CRAI), a worldwide leader in providing <u>economic, financial, and management consulting services</u>, today announced that the Company has increased its revolving credit facility from \$125 million to \$175 million. The additional \$50 million in commitments will provide working capital to support continued growth in the business and fund other general corporate purposes. During the fiscal year ended January 2, 2021, CRA's maximum fiscal quarter-end loan borrowings on its revolving credit facility were \$70 million, which were completely repaid by year end.

"Our credit facility is an important element in our capital allocation strategy that enables CRA to manage intra-year working capital needs, as evidenced by our history of ending each year with zero loan borrowings," said Paul Maleh, CRA's president and chief executive officer. "CRA has nearly doubled in size since 2013 when we last expanded our credit facility. This new increase will provide financial flexibility to support further growth of the business while facilitating the continued return of capital to shareholders. We appreciate the support and confidence of our bank group and look forward to continuing to work together in the future."

About Charles River Associates (CRA)

Charles River Associates® is a leading global consulting firm specializing in economic, financial, and management consulting services. CRA advises clients on economic and financial matters pertaining to litigation and regulatory proceedings, and guides corporations through critical business strategy and performance-related issues. Since 1965, clients have engaged CRA for its unique combination of functional expertise and industry knowledge, and for its objective solutions to complex problems. Headquartered in Boston, CRA has offices throughout the world. Detailed information about Charles River Associates, a registered trade name of CRA International, Inc., is available at www.crai.com. Follow us on LinkedIn, Twitter, and Facebook.

Safe Harbor Statement

Statements in this press release concerning our future business, operating results and financial condition, including those concerning our expectations regarding the return of capital to shareholders, the payment of any future quarterly dividends and the level and extent of any purchases under our share repurchase program, and statements using the terms "will," "outlook," "expect," or similar expressions, are "forward-looking" statements as defined in Section 21 of the Exchange Act. These statements are based upon our current expectations and various underlying assumptions. Although we believe there is a reasonable basis for these statements and assumptions, and these statements are expressed in good faith, these statements are subject to a number of additional factors and uncertainties. Our actual performance and results may differ materially from the performance and results contained in or implied by the forward-looking statements made herein, due to many important factors. These factors include, but are not limited to, the possibility that the demand for our services may decline as a result of changes in general and industry specific economic conditions; the timing of engagements for our services; the effects of competitive services and pricing; our ability to attract and retain key employee or non-employee experts; the inability to integrate and utilize existing consultants and personnel; the decline or reduction in project work or activity; global economic conditions including less stable political and economic environments; the extent and duration of the impact of the COVID-19 pandemic on our operations and results, including the effects on the financial health of our clients, and the impact of the imposition of public health measures and travel, health-related, business and other restrictions; foreign currency exchange rate fluctuations; unanticipated expenses and liabilities; risks inherent in international operations; changes in tax law or accounting standards, rules, and regulations; our ability to collect on forgivable loans should any become due; and professional and other legal liability or settlements. Additional risks and uncertainties are discussed in our periodic filings with the Securities and Exchange Commission under the heading "Risk Factors" (all of which risks may be amplified by the COVID-19 pandemic). The inclusion of such forward-looking information should not be regarded as our representation that the future events, plans, or expectations contemplated will be achieved. Except as may be required by law, we undertake no obligation to update any forward-looking statements after the date of this press release, and we do not intend to do so.